

# 2023 Active Living & Culture Grants Community Social Development Grant Guidelines

Deadline: 3:30pm Friday, February 24, 2023

These guidelines have been revised for 2023 – previous versions no longer apply.

If you have questions after reviewing these guidelines, you can obtain more information from the Central Okanagan Foundation. Please contact staff well in advance of application submission:

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2023 Community Social Development Grants  
Active Living & Culture Division  
1800 Parkinson Way  
Kelowna, BC V1Y 4P9

**CITY OF KELOWNA ACTIVE LIVING & CULTURE DIVISION****CORE PRINCIPLES:**

The City of Kelowna's Active Living & Culture Division administers a number of grant programs and services for the community which:

- encourage active healthy lifestyles
- build strong neighbourhoods
- nurture lifelong participation in sport
- enhance cultural vibrancy
- facilitate development of events
- enhance social sustainability
- support effective management and operation of sport, recreation, and cultural facilities

Organizations seeking funding support from the City of Kelowna through any of the grant programs administered by the Active Living & Culture Division should be aware of and aligned with one or more of these core principles.

**VALUES:**

Any organization supported by the City of Kelowna will commit to the following values:

- accessibility, diversity and inclusion: the organization will not unreasonably exclude anyone by reason of religion, ethnicity, gender, age, sexual orientation, language, income
- accountability and fiscal responsibility: using resources effectively and efficiently
- innovation: being leaders in finding new solutions
- optimizing value: generating more value and impact from existing resources
- partnerships and collaboration: working with others to leverage energy, talent and resources

Community Social Development Grants are one of many grant programs provided by the City of Kelowna. Information about other grant opportunities is available on the City's website:

[kelowna.ca/grants](https://kelowna.ca/grants)

## 1.0 COMMUNITY SOCIAL DEVELOPMENT GRANT PROGRAM OBJECTIVES AND DESCRIPTION

### 1.1 Objectives:

This program aims to provide assistance to community organizations for the purpose of improving the social well-being and resiliency of the community.

Organizations funded through the Community Social Development Grants will focus on an approach that is responsive to social needs and ensures that all residents of Kelowna have access to opportunities which build resilience, connections and capacity to act on their own social needs.

Applications which respond to community priorities and/or action pathways identified through community strategies and reports are encouraged. Some suggested community reports and strategies which have identified social needs include: the [Central Okanagan Poverty and Wellness Strategy](#), [Central Okanagan Journey Home Strategy Mid-Term Report](#), [Community for All: Kelowna's All Ages & Abilities Action Plan](#), and [Kelowna's Healthy Housing Strategy](#).

There are two grant categories within the Community Social Development Grant program. Applicants must indicate which category they are applying for and can only apply for one Community Social Development Grant per year.

#### 1. Operational Grants

Purpose: To assist eligible organizations with core operating activities and expenses that are used to support the organization's operational sustainability and enable the development and delivery of programs and services in the community.

Funding Levels: A maximum of 25 per cent of the organization's operating budget up to \$25,000.

#### 2. Project Grants

Purpose: To assist eligible organizations to stage special events or to operate short-term projects or programs (less than 12 months in duration). Projects must have clear time frames, not require permanent staff and be projects which would not normally have been undertaken without this additional resource.

Funding Levels: A maximum of 50 per cent of the costs of the project up to \$25,000.

The balance of the funds required shall be provided by the applicant or from other public or private resources.

Grant proposals that offer services or programs that cross municipal boundaries will be considered; however, grant funds may only be used for those portions of the program that are delivered within the boundaries of the city of Kelowna for the benefit of Kelowna residents.

The Community Social Development Grant program is not to be an ongoing source of support.

Organizations must have submitted the Final Report as a pre-condition for future eligibility.

### **1.2 Organization profile:**

Organizations participating in this program are Kelowna-based, established, non-profit social service organizations which have a mission to generate, promote or accelerate socially beneficial services or programs in the city of Kelowna.

They have been incorporated and actively providing the majority of their public programs and services in Kelowna for at least two years prior to the application deadline.

They demonstrate an inclusive, diverse and welcoming approach in their operations and activities.

This program welcomes submissions from organizations serving under-represented groups of all backgrounds including, but not limited to, Indigenous, Black and racialized persons; refugee, newcomer and immigrant persons; two-spirit, LGBTQ+ and gender non-binary persons, persons with Diverse Abilities and those on low-incomes or living in poverty, and those experiencing or at risk of homelessness.

### **1.3 Eligibility:**

To participate in this program, the organization must:

- be a registered non-profit society or a registered charity with the Canada Revenue Agency (CRA) and be registered for at least two years at the time of the application submission.
- be physically located, have an active presence and have the majority of its programs and services delivered within the city of Kelowna for at least two years at the time of the application submission.
- have a social service mandate and profile which is consistent with these guidelines.
- have fulfilled all reporting requirements for any previous grants or funding support from the City of Kelowna.
- have a Board of Directors composed of volunteers and representative of its mission and audience. Directors must:
  - Meet the minimum statutory requirements imposed by the relevant incorporation statute (i.e., *BC Societies Act*); and
  - Not be remunerated for their services as Director (except for reimbursement of reasonable expenses) nor hold concurrent staff positions.

### **1.4 Ineligible organizations are:**

- organizations whose mandates, operations and activities are not consistent with the program objectives, description and/or eligibility requirements.
- organizations which have outstanding indebtedness to the City of Kelowna, or which have not fulfilled reporting requirements for any previous grants from the City of Kelowna.
- unincorporated committees, groups, collectives or individuals.

### 1.5 **Eligible activities and expenses:**

**a) Operational Grants:** Office supplies, administrative and facility costs, minor capital costs (e.g., office equipment), advertising, training, technical/material assistance, and similar items necessary to deliver existing programs.

**b) Project Grants:** To cover costs of hosting and promoting special events (facility rental, guest speakers, food, advertising, promotional items, etc.); administrative and delivery costs for short-term projects/programs (supplies and materials, facility rental, etc.); minor capital costs (e.g., office equipment) and non-permanent staffing.

### 1.6 **Ineligible activities and expenses are:**

- trade shows or commercial/business activity
- fundraising activities
- programs primarily providing for recreation or leisure time pursuits
- projects which already receive financial or in-kind support (including site provision) from other City of Kelowna sources
- retroactive funding for initiatives which have already occurred
- deficit reduction
- bursaries or scholarships
- activities focused on politics, education, religion or advocacy
- programs which offer direct financial assistance to individuals or families
- programs which duplicate services that fall within the mandate of a senior government agency
- major building or other major capital projects (limited capital costs are eligible)

## 2.0 **APPLICATION PROCESS**

Organizations considering submission of an application are encouraged to do the following:

- Review these guidelines
- Contact Central Okanagan Foundation staff to discuss the proposal so that support and advice can be provided, if required.

By the deadline of February 24, 2023; 3:30 pm applicants are required to email an electronic copy of the application form (including signatures), and required support materials, to:

[abbie@centralokanaganfoundation.org](mailto:abbie@centralokanaganfoundation.org). **Applicants are not required to submit hard copies for the 2023 intake.**

Submission of an application does not guarantee funding. Obtaining a grant is a competitive process and demand often exceeds available resources.

## 3.0 **ASSESSMENT CRITERIA**

The criteria listed below and in **Schedule 1** represent 'good' practices for program development and delivery and for organization operations. Assessment will be based on the degree to which organizations meet the criteria, based on the information they provide.

All organizations and projects are unique; there is no expectation that an organization must be demonstrating exceptional performance in all areas in order to receive funding support. However, the assessment criteria provides an objective framework within which the project or operation's feasibility and impact can be considered and form the basis for constructive feedback to the organization.

1. Inform and respond to one or more of the Resiliency Priority Areas, as outlined on pages 6/7.
2. Directly benefit a population identified in one or more of the Resiliency Priority Areas.
3. Demonstrate an innovative or unique approach to addressing social well-being.
4. Responds to dynamic community needs that are clearly identified based on local research and/or community strategies (examples on page 3), and effective planning as the basis for the services provided.
5. Demonstrate collaboration with other service providers and key stakeholders in the community.
6. Evidence of community support.
7. Demonstrate that the project/program will lead to sustained improvements which prevent or mitigate the impact of social inequities on vulnerable populations.
8. Clear information on operations and planning, demonstrating transparency.
9. Clearly defined timelines and measurable performance targets to evaluate impact.
10. Demonstrated need for funding and a clear plan for future funding from other sources..
11. Quality of management, including the satisfactory administration of any previous City of Kelowna grant.

### **Resiliency Priority Areas**

Social Development Grants are investments that contribute to a healthy city for all. They support non-profit community-based organizations, projects or programs that facilitate the social, physical, spiritual, mental and emotional well-being of people. Applications which address one of the following Resiliency Priority Areas will be given a higher priority for funding:

#### **1. Social Connections & Inclusion**

- Create a culture of inclusivity and increase opportunities for social connections and support, particularly for residents who are isolated or who are experiencing social, physical and/or economic disadvantages. Applications will use one or more of the following approaches:
  - a) Identify and remove barriers and/or provide supplemental supports to reduce the effects of disadvantage and ensure equal access to services, resources and opportunities.
  - b) Provide systemic or individual advocacy aimed at accessing services or resources and protecting rights.
  - c) Community development which empowers and involves populations experiencing marginalization in solving social problems and bringing about positive social change.

## 2. Housing & Homelessness

- Build community and/or organizational capacity to prevent homelessness, provide housing support and/or increase community connections. Applications will use one or more of the following approaches:
  - a) Support people who are at-risk of housing loss to retain their current adequate housing and/or to find and/or establish more adequate housing without experiencing homelessness.
  - b) Increase access to high quality, accessible programs and initiatives designed to support housing stability.
  - c) Support people to connect and participate in community life as fully as desired, including prevention and early intervention projects/programs.

## 3. Truth & Reconciliation

- Implement actions to advance truth and reconciliation and to redress the effects of colonialism and the legacy of residential schools. Applications will use one or more of the following approaches:
  - a) Contribute to public awareness and education regarding reconciliation, including the ongoing legacy of Canada's colonial history.
  - b) Address prejudice, violence and discrimination, including systemic discrimination, against Indigenous peoples.
  - c) Increase cultural safety, including trauma- and resilience-informed practices.
  - d) Involve Indigenous peoples in the design, development and delivery of initiatives to identify and remove barriers and/or to promote social well-being.

## 4. Equity, Diversity & Inclusion

- Promote equity, diversity and inclusion by addressing the needs and issues of underrepresented and marginalized communities, including Indigenous, visible minority, immigrant and refugee communities; members of the LGBTQ2S+ community; people with Diverse Abilities; and women. Applications will use one or more of the following approaches:
  - a) Implement new and innovative approaches to identify and remove the barriers caused by racism and discrimination.
  - b) Increase equity of access to resources and supports among people and communities most impacted by racism and discrimination.
  - c) Build community capacity through collaboration and/or participation of people from underrepresented and marginalized communities in leadership and decision making.

Detailed assessment criteria are listed in Schedule 1 of these Guidelines.

## **4.0 ASSESSMENT OF APPLICATIONS**

### **4.1 *Committee Review:***

Applications in this program are adjudicated by a Community Social Development Grant Committee of professional qualified peer and community representatives. Adjudication by committee members is independent and at arm's length from the City of Kelowna.

### **4.2 *Interview:***

Following completion of the committee review, applicants may be contacted to discuss the evaluation, build understanding about how the organization will address any concerns arising, and engage in a broader dialogue about the organization.

### **4.3 *Notification and Distribution:***

Applicants will receive notification of evaluation of results by mid-April 2023.

All organizations approved for funding under the Community Social Development Grant program will be required to sign and adhere to the City of Kelowna's Letter of Agreement for Funding and have liability insurance in place, as outlined on the City's Certificate of Insurance.

Funding will commence once the Letter of Agreement and Certificate of Insurance has been received, is deemed satisfactory to the Funding Agency and signed by the Funding Agency or a qualified designate of the Funding Agency.

A 30-day period will be given for applicants to claim their grants following written confirmation of the grant to the applicant. Any unclaimed funds will be returned to the Social Development Grant Reserve.

### **4.4 *Request for Clarification/Request for Reconsideration:***

Applicants who do not agree with a funding notification may request further clarification from Central Okanagan Foundation staff; however, the decisions of the Grant Committee are final.

### **4.5 *Final Report:***

Successful applicants must provide a Final Report to the Central Okanagan Foundation available at: [www.centralokanaganfoundation.org](http://www.centralokanaganfoundation.org)

Receipt of a completed report is a pre-condition for future eligibility in any City of Kelowna grant program. Final Reports may also be considered as part of the assessment of any future applications by the organization.



Final Reports for 2023 Community Social Development Grants must be submitted within 30 days of the end of the grant term.

## 5.0 TIMELINE

A typical timeline appears in the table below. The timeline is subject to change.

Deadline	Committee Review	Notification	Distribution	Final Report
February 24, 2023	April 4, 2023	Mid-April 2023	Within 30 days of written notification	Within 30 days of the end of the grant term

## 6.0 CONDITIONS OF FUNDING

In addition to any specific terms and conditions which may arise from the committee review, the conditions below will apply to any organization receiving funding from this program:

- Grant funds must be applied to current expenses and must not be used to reduce or eliminate accumulated deficits or to retroactively fund activities.
- The organization will make every effort to secure funding from other sources as indicated in its application.
- The organization will maintain proper records and accounts of all revenues and expenditures relating to its activities and, upon the City's request, will make all records and accounts available for inspection by the City or its auditors.
- If there are any changes in the organization's activities as presented in its application, the Central Okanagan Foundation must be notified in writing immediately and must provide approval for such changes.
- In the event that the grant funds are not used for the organization's activities as described in the application, they are to be repaid to the City in full. If the activities are completed without requiring the full use of the City funds, the remaining City funds are also to be returned to the City.
- Receipt of a grant does not guarantee funding in the future.

## 7.0 CONFIDENTIALITY

All documents submitted by applicants to the City become the property of the City. The City will make every effort to maintain the confidentiality of each application and the information contained therein except to the extent necessary to communicate information to staff and assessors for the purposes of evaluation, administration and analysis. General information about the project, including the funded amount and the organization being funded under the program may also be released. The City will not release any additional information to the public except as required under the Province of British Columbia *Freedom of Information and Protection of Privacy Act* or other legal disclosure process.

### SCHEDULE 1 – DETAILED ASSESSMENT CRITERIA

/9	How closely does the proposed project/program align with the identified Resiliency Priority Area? See pages 6/7
	Comment:
/7	Does the project/program directly benefit a population identified in the Resiliency Priority Area selected?
	Comment:
/7	Has the applicant demonstrated that the project/program will lead to sustained improvements which prevent or mitigate the impact of social inequities on vulnerable populations?
	Comment:
/7	Are the identified needs and activities based on local research and/or community strategies, and effective planning as the basis for the services provided?
	Comment:
/4	Does the applicant have the financial capability to deliver the activities proposed? Is there a clear plan for future funding from other sources?
	Comment:
/4	Is there a demonstrated collaboration with other service providers and key stakeholders in the community? (partnership/collaboration letters)
	Comment:
/2	Is the approach to address social well-being innovative or unique?
	Comment:
/2	Does the applicant have transparency of agency operations and planning?
	Comment:
/4	Is there clarity of measurability, evaluation of impact, effectiveness, targets and timelines?
	Comment:
/4	How many people will be impacted? If a small number, what is the impact on the individuals?
	Comment:
/50	